Our Vision
A world where people, especially the hard to reach and unaddressed, will have equal opportunity to live with dignity and hope.

Our Mission
To strengthen marginalized communities and empower people to reach their full potential through a needs-based, integrated development approach.

Our Values
Dignity, Integrity, Justice, Quality, Hope.
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Over the last 15 years, Friendship has grown from being a distant dream to an organisation delivering integrated services to 4.2 million people in the most marginalized communities of Bangladesh. These services are delivered through more than 1,600 people, including Friendship employees, community-based support staff and volunteers; these are the people at the core of our work, reaching out with dedication and compassion to people in need.

Also crucial to our organisation is Friendship International, formed over the years by passionate group of people who believe in the core values, ethics and work of Friendship. We are more than partners, together building an organisation which makes real possible changes to communities outside the economic mainstream, while focusing on retaining the dignity of the people who live in them. Friendship International helps us foster partnerships, mobilise funds and expertise and brings to the fore the Friendship work model.

It is through the individuals in the organisation in Bangladesh, the Board, our volunteers, voluntary medical teams and Friendship International that the work of all our services and programs serves as a manifestation of how our core vision of building “A World where people, especially the hard to reach and unaddressed, will have equal opportunity to live with Dignity and Hope” can be achieved.

Throughout the years of experience of working in the field, delivering integrated services in six Sectors (Health, Education, Disaster Management and Infrastructure Development, Good Governance, Sustainable Economic Development and Cultural Preservation) we have found that gaining the trust of the communities in which Friendship operates is a key component of success. Trust can only be built up over time by providing consistent and reliable quality services and earning the respect of the people we work for. Friendship does not work through short-term projects, but ensures its commitment to the communities on a long term basis. Thus responsibility and respect gained from and given to the communities play a most important role in the sustainability of our work.

I have taken pride in watching Friendship truly raise the bar of innovation and integration. The trust we have earned within communities and bottom-up approach to communication enable us develop “out of the box” solutions. Very often, when we identify a real need, we start work with limited funds from individuals before securing longer term programme funds. Our water treatment plants, mHealth, SATMED, implementation of Ethics and Dignity and char theatres are some examples of us moving ahead of the curve in terms of developing the best possible solutions. While the external environment for non-profit organizations remains a very challenging one, I have seen our community come together and show resilience, determination and a shared sense of purpose and responsibility, working effectively as a unified voice for change. While the obstacles have been many, from a persistently tough fundraising climate to discouraging public misperceptions about the role and value of development and humanitarian assistance, what has shone through is the steadfast commitment to helping the poorest and most vulnerable to take charge of their lives and thrive.

On behalf of Friendship, I would like to thank all, our Board, our partners, sponsors and donors. The trust, commitment and understanding we continue to receive from them enable us to design and implement efficient and sustainable programmes to help meet the needs of the people we strive to serve. We look forward to many more years of such partnership and support.

As we move forward, I am proud of what Friendship has accomplished in 2015-2016 and excited about the coming years. Our community is resilient, together we will continue our efforts to eliminate poverty, advocate human rights, and ensure human dignity for poor and vulnerable populations.

Runa Khan
Founder & Executive Director
Friendship
Health

The Health Sector aims to implement a comprehensive healthcare system in marginalized communities of hard-to-reach areas and maintain strong interaction with government and other partners to take forward the national healthcare agenda. It consists of a 3-tier innovative healthcare system of accessible hospitals (ships hospitals and land hospitals), mobile satellite clinics and static clinics, and community-based health services, while linking this entire system through a mobile phone-based telemedicine network.

250,000 health services provided per month through 3 floating hospitals, 337 satellite clinic sessions, 5 static clinics and 525 FCMs

5,000 surgeries conducted with support of international and national medical teams

450,000 women received awareness on Cervical Cancer, 18,787 screened, 428 treated

50,731 doses of antigen have been provided to less than 2 years of children under EPI programme in collaboration with government

1,200 safe deliveries have been conducted by 16 Community-based Skilled Birth Attendants (CSBA)
We are continuing to provide quality health services and information in an innovative way through our 3-tier health system in hard-to-reach communities and thus able to reduce health related sufferings to improve their lives

Dr. Kazi Golam Rasul
Deputy Director and Head of Health

Highlights

- mHealth application was successfully deployed in the northern working area. 150 Friendship Community Medic-Aides (FCM) have successfully completed mHealth technical training which was delivered in 4 phases.

- The first state-of-the-art maritime VSATs launched in Bangladesh in three of Friendship’s floating hospital ships. The SATMED project is an example of a true partnership between governments, the private sector and NGOs. This platform makes e-health convenient, accessible and user friendly especially in remote isolated area with a goal to increase efficiency in healthcare and in-field health quality for Friendship.

- Friendship has been officially enlisted as partner NGO of family planning service delivery in the remote areas of Bangladesh. Friendship’s work in Family Planning and Mother & Child Health in the north has been recognized by the Upazilla Family Planning Department for three years consecutively and has received the award as the Best Performing NGO.

- During the flood, 12 medical teams were deployed on boats across two districts. Moreover, FCMs took part in strengthening health education and awareness campaigns in affected communities on pure drinking water, sanitation etc. to prevent outbreak of communicable diseases in the flood affected areas.
Testimonial

Mina (35) is a housewife. As a child, Mina had aspirations of completing school and to help make the community a better place. Unfortunately, Mina’s dreams were shattered to pieces as she had to discontinue her education after class 10 to get married early and became the mother of three children. Her children are going to school now. Mina was suffering from female health issues for many years. She visited various village doctors but to her great disappointment, no one could offer her proper medical advice or was able to cure her. Mina gradually grew anxious about her health condition. She learnt about Friendship Health programs through a satellite clinic. The field consultation sessions proved to be a blessing for her, as she acquired the knowledge about cervical cancer, its diagnosis VIA test which was offered completely free of cost. Mina finally decided to go to the Emirates Friendship Hospital (EFH) which was 35 km away, with other women of the village. It took Mina 3 hours to reach to EFH from her home. She was astonished and happy with the treatment received from Friendship because she did not expect such prompt service and speedy recovery. Her cure made her decide to serve Friendship. She was asked to become a FCM. She received training on Cervical Cancer from Nagma, a paramedic of Friendship. Currently, Mina works as a FCM for Friendship and since then she is involved with the Awareness programme of cervical cancer in her community.

“I have always supported Friendship’s activities and will continue to inspire my neighbours as well. I hope that Friendship always stays by our side; as only because of the support of Friendship it is now possible for the people of our community to avail expensive treatment which was not possible before” - Mina.
Friendship Education Sector enables the children of chars and coastal areas of Bangladesh to develop their potential through quality education, character-building, awareness of their rights and obligations, it also provides Functional Literacy Programme for adolescents and adults. Under Primary Education, basic spoken English course has been incorporated through Listen2Learn voice recording based programme. Code of Ethics, Dignity, Child rights and Clean Home and Clean Environment are also part of the curriculum. Under our Functional Literacy Programme, those who have never been to school are taught to read, write and do basic mathematics. Friendship schools are all housed in pre-fabricated buildings which can easily be dismantled and moved in the event of a natural calamity. Teachers are all recruited from the community. There are women and men below high school level, trained by Friendship as primary school teachers and secondary school facilitators.

Education

5,002 children enrolled in 78 Friendship primary schools and 119 children enrolled in 5 secondary schools

100% students passed the PSC exam with well above average results in national exams

1,460 adolescents and adults enrolled in functional literacy classes in 73 Learning centres

199 teachers for primary education and 10 facilitators for secondary education have been trained

78 school Management Committees (SMCs) are functioning
Children do not need to follow Friendship schools as Friendship schools follow children wherever they move due to disaster evacuation

Kazi Amdadul Hoque
Deputy Director and Head of Education,
Disaster Management and Infrastructure Development

Highlights

- Friendship launched the computer aided secondary education in 5 schools for Grade VI students who are deprived of the opportunity due to the unavailability of skilled teachers on the chars. All enrolled students of Grade VI have successfully completed their academic year in December 2015. Moving forward, this year 58 students of these 5 schools have started their Grade VII education and 68 new students have been enrolled in Grade VI for the new academic year.

- All 427 students from Friendship schools have passed the PEC (Primary Education Completion) exam which is required for the students who have complete class 5 education. While the national result stood at 98.52% pass rate, Friendship schools achieved an astounding 100% pass-rate. Among the graduated students, a total of 40 students received scholarships, which is 9.8% against the national statistics of 2%.

- This year, average student’s attendance increased to 97.22% from 96.87% and drop out has been reduced to 3.06% from 4.38%.

- The Digital School Information System (DigiSiS) has been introduced that helps to view and verify children’s attendance instantly and for the Management to track all necessary information of students.

- 17 Portable libraries have been equipped to circulate amongst 78 school.

- Codes of Ethics, Dignity and Child rights are resulting in building the confidence and character of the children.
Testimonial

Sufia got admitted in Friendship school under pre-primary class in Batikamari in 2011. She studies in class 5 and continues to pass each year but last August her home was destroyed due to river erosion so they had to shift to the nearby remote Algarchar under Fulchhori Upazilla in Erandabari Union. As a result, her education was disrupted but Sufia wanted to continue her studies and live her life with dignity. Friendship office in Gaibandha successfully contacted her parents to discuss the situation and it was decided that Sufia could continue her studies by arranging accommodation for her in her teacher Ismatara’s residence, which is nearby to Friendship school. With everyone’s consent, Sufia began to live in her teacher’s residence as discussed and since then she has been studying again. Many students like Sufia who are victims of flood and river erosion continue to study in different Friendship schools through special individual arrangements.

Sufia Akhter
Batikamari
Disaster Management and Infrastructure Development (DMID)

The DMID sector works to enable vulnerable families and communities to adapt and mitigate the impact of natural disasters through risk reduction preparedness, context specific infrastructure development and emergency relief in times of crisis. The programme includes Community Managed Disaster Risk Reduction (CMDRR), Community initiated Disaster Risk Reduction (CIDRR), Cluster village on raised plinth above flood level, desalination water treatment plant in south, water-sanitation, capacity building, logistics and policy support to the government.

- 83 communities received disaster preparedness technical and logistics support
- 241,250 (approx.) man days of emergency food relief distributed
- 4,000 households (approx.) have been provided access to safe drinking water through 6 water treatment plants
- 34 vulnerable schools repaired
- 13 Plinths (cluster village) giving shelter and security during flood
Highlights

• Friendship’s climate adaptation activities have been recognized at COP21 in Paris by organizing an official side event titled, ‘Managing the Human Impacts of Climate Change’. Friendship hosted the event to raise awareness on the important human impacts of climate change in Bangladesh and share the best adaptation measures that already exist to strengthen the resilience for the most climatically vulnerable people.

• As part of the Development of “Standard guideline and design for rural housing in disaster prone areas of Bangladesh”, several field visits and regional workshops have been conducted at different areas of Bangladesh to review the draft guideline and recommendations.

• In addition to 12 existing plinth, one new plinth (Cluster village) has been constructed where 18 landless, flood affected families can get permanent settlement. On that plinth, 5 tube well and 5 latrines, one community house and one school house has also been constructed.
• A new project titled “Community Initiated Disaster Risk Reduction for Coastal (CIDRR) Areas of Bangladesh” was launched in Hatiya, Kutubdia, Mongla and Kuakata Upazilla of Noakhali, Cox’s Bazar, Bagerhat and Patuakhali districts reaching 20 communities. Friendship has also extended this project in the north in Bandaber union of Rowmari Upazilla under Kurigram district for another year. Another new project titled “CIDRR-Dantbhanga Bangladesh” was initiated in Dantbhanga Union of Rowmari Upazilla of Kurigram district reaching 10 communities.

• In additional to 3 existing water treatment plants, 3 new small water treatment plants have been installed, out of which two are in Shyamnagar Upazila (Satkhira district) and one in Chalna Upazilla (Khulna district). These three plants have provided access to pure drinking water to 2,376 households.

Friendship works in an integrated approach ensuring disaster preparedness, response and rehabilitation and development rather than doing stand alone projects for each of these interventions.

Kazi Amdadul Hoque
Deputy Director and Head of Education, Disaster Management and Infrastructure Development
Testimonial

Taheha Jan is 54 years of age and is a day labourer. She lost her husband 30 years ago and has one daughter. She was unsuccessful to get her husband’s property as they were taken away from her by force by her in-laws. Taheha has been couch-surfing since and have lately settled in her son-in-law’s house at Paler char of Bandaber Union. Her son-in-law’s house gets inundated almost every year by the flood and the miseries peak high when the flood water enters the house. For a widow like herself, Tahera has always been searching for a place where she can take shelter independently as it is difficult and burdening to live in someone else’s house. One fine day, she came to know about Friendship cluster village (Plinth raise). She requested for a placement and, after assessing her situation, she was allocated one. She constructed her house there by using the resources available to her. She found the place safe and quite comfortable as there are tube wells and sanitary latrines available nearby.

“This support has given me the scope to lead a comfortable and a dignified life. I always felt the urge to live with dignity. I am grateful to the people who have given me the opportunity.”
Good Governance

The Good Governance Sector aims to create an enabling environment where citizens are ensured access to justice and services from government institutions and are aware of their rights and how to access those rights as citizens. This is achieved through establishing Friendship Civil Society Groups within the community, providing an educational curriculum to the community and schools (both private and Government) on citizens’ rights, conducting training on local law and practice ("Shalish"), recruiting and training community-based paralegals and building dialogue between the community, civil servants and elected officials.

4,004 adult group classes conducted where marginalized char communities have received education and information about their rights and government structure

35 legal booths are functioning under 35 trained paralegal-aides

439 char women received training on cow rearing, homestead gardening, cereal crops, oil and seeds production, and cap stitching

110 char elites received training on Shalish system (informal justice systems)

91 char theatres conducted to build awareness on child rights, demerits of early marriage and other social stigmas such as dowry, domestic violence etc.
A nation, to provide a life of dignity and hope to its people, strives to be free and democratic. This requires the essential institutions to work transparently, with accountability and within the rule of law.

Ayesha Taasin Khan
Director, Legal, Compliance, Head of Good Governance

Highlights

- Friendship established a legal service linkage at community level through its unique paralegal and legal booth concepts for which community people are now able to access the legal information at their doorsteps. Friendship was able to build a bridge between justice seekers and legal aid committee through awareness building. Friendship is now an observer of District Legal Aid Committee in Gaibandha.

- Good Governance sector took initiatives to aid effective functioning of the rural Shalish system (informal justice systems). Local elites were invited to participate in training sessions who received information about state law system on Shalish. This group of elites highly appreciated such initiative which strengthens the effectiveness of local Shalish.

- Good Governance sector initiated awareness building on Khas (state-owned) land among the char dwellers as char people are mostly unaware about the process of getting access to Khas land. As a result, rich and influential people mostly from the mainland obtain the right to these lands for specific period of time resulting for the Char people to remain landless forever. Friendship is now not only creating the awareness regarding this issue but also helping the char dwellers to connect with the Union Parishad (the smallest rural administrative and local government units in Bangladesh) for necessary support from government.

- The Char Theatre is a popular activities that create awareness amongst the marginalized people of the char and climate affected areas. Most of the stories are inspired from the real life changing scenario of these communities who are impacted by social stigma, especially the women and children. The growing popularity of the char theater has encouraged the recordings of its activities to be shown in different tea stalls and telecasted in local television channel and the local Govt. bodies often invite the char theatre artists to perform for them.
Testimonial

Johora Begum, 35, mother of 2 sons, lives in Char Kabilpur under Gaibandha District. She got married nearly 10 years ago with a dowry of Tk. 40,000. During her wedding ceremony, her father had to spend huge amount of money to entertain the guests and was forced to give dowry in the form of cattle, cash money, gift items. However, after a few years, her husband forced her for more dowry as a condition to continue their marriage. With the hope that his daughter will live a happy life, Johora’s father fulfilled all his demands but the situation worsened.

She suffered domestic violence almost every day, several attempts have been taken through local Shalish to stop the domestic violence but unfortunately it did not work. As a result, the local elites gave the final judgment of divorce with the minimal amount of alimony but her family couldn’t agree as it was an injustice to Johora. At that moment, Friendship’s community Paralegal heard about her situation. She directly came in contact with the Chairman and based on their discussion another Shalish session was arranged at Union Parishad. Unfortunately, the alimony that the Chairman decided on was not agreeable by Johora’s family since they spent way lot on dowry already. After a few days, in consultation with the paralegal, Johora’s family decided to file a case in the court for justice and when this message was disclosed among the char community, the Chairman directly called the Paralegal and proposed to resolve the matter. It was concluded that the groom and his family was able to pay a maximum amount of TK 50,000 in instalments. The bride’s family agreed to it and completed the divorce process.

“It was only possible because of the initiatives taken by the Paralegal. Because of her support, I got my due justice”- Johora.
The SED Sector aims to help vulnerable communities improve their economic conditions by providing capacity development support and enhancing income generating and employment opportunities. This is achieved through financial support to help develop sustainable activities, technical assistance for agricultural activities, job creation and vocational training.

**Sustainable Economic Development (SED)**

- **4,222** beneficiaries in Agriculture project
- **6.8 %** increase in rice yield compared to the previous year
- **1,404** beneficiaries in Fishermen project
- **661** Solar Housing System installed and 7 microgrids are in place
- **226** women have been provided training from 7 weaving centres, 2 tailoring centres and one embroidery centre. Total of 8,907 yards cloth have been produced by the weavers.
The agricultural project has been initiated in Shyamnagar as an alternative income for fishermen, who are no longer able to fish due to depleted fishing in the area or for personal issue.

797 members are newly admitted in Agriculture project under 175 Friendship Char Development Community (FCDC) covering 68 chars/villages. 3,938 beneficiaries have received agriculture support based on their specific needs and 2,658 farmers have received training on different topics of agriculture.

218 members are newly admitted in Fishermen project under 168 FCDC covering 64 chars/villages. 865 beneficiaries have received support based on their specific needs.

408 beneficiaries received orientation on Solar Home System (SHS) and 24 adolescent received para-solar training for becoming parasolar technician. They can earn a living by being ‘on call’ technician for the entire village.

Financial support can be seen as a momentous endorsement and not as a substitute for infrastructure development of char people or for their children’s education or public health but as an important complement to those needs.

Md. Kamal Uddin
Senior Assistant Director
Sustainable Economic Development Programme
Testimonial

Momota was leading a hard life. She did not have enough cultivable land due to river erosion, whatever she had left with, she could not cultivate due to shortage of capital and lack of knowledge. She was introduced to Friendship in 2013 through the Friendship Flood Relief program when she received relief as a flood victim at that time. Later she got training from Friendship on different types of crop cultivation and as well as livestock farming. Moreover, she was provided with the awareness of natural disasters and to make contingency plans to save her family and her assets. Momota has been the recipient for relief support thrice for cow rearing and maize cultivation which has helped her to earn remarkable profit. Currently, she has over 1.5 acre of cultivable land.

"I wish to continue with Friendship forever for getting training, advice, suggestions and also financial support as long as I live" - Momota

Momota Begam
Sannashi char, Gaibandha
Cultural Preservation

The Cultural Preservation Sector aims to preserve the traditional heritages of Bangladesh, to establish sustainable income for the craftsmen and to promote their art and technology nationally and internationally. This is achieved through a team of craftsmen building model replicas of traditional boats for exhibition and sale, researchers to document the techniques and stages of the ancient boatbuilding traditions and exhibitions to raise national and international awareness for preserving the value of our ancient fleet.

87 model boats built

2 books for research and documentation are underway to be published

15 National and International exhibitions organized where 400,000 people visited
Highlights

• An awareness building campaign was organized in Friendship schools. The aim was to make the students understand the importance of the traditional boats and boat building culture. The Cultural Preservation Sector is working with Education Sector to include the boat awareness as a part of the students’ curriculum

• The preparation for an exhibition of replicas of wooden boats took place, which is due next month. It will be organized in France and will continue throughout a month. The exhibition will then be moving to various parts of France

• Boat Museum architectural plan designed

Our heritage is what fuels as we strive forward in development. It is a powerful source of dignity and hope even when all else falls around us

Wasama Doja
Head of Cultural Preservation
There was a time when exquisite wooden boats of all shapes and sizes swarmed the rivers of Bangladesh. These boats were in very high demand due to their usage as people’s means of livelihood, travel, transportation and recreation. With the evolution of technology, the use of traditional boats in Bangladesh has been eradicated. The craftsmen who acquired the skills to build such boats were once valued members of society who were held in high regard. Now, boat craftsmanship is an extinct occupation as craftsmen switch to construction work, furniture making, or even rickshaw-pulling in the cities, as their skills are no longer in demand. Similarly, Bhojon’s generation can be considered as the last of heirs to the boatbuilding legacy as Sutradhar family’s tradition to continue the art of master carpentry in boat craftsmanship to their future generations is coming to a halt. Now, Bhojon is playing a key role in preserving, documenting and showcasing his ancestral heritage since 1998. Friendship’s initiative to restore the art of boat craftsmanship managed to point out its extinction, causing awareness to spread like wildfire. Exhibitions of model boats were held both nationally and internationally, showcasing the beautiful range of riverboats of Bengali culture and the artists behind them. Bhojon is often saddened by the thought of his next generation missing out on his family legacy. But looking at the light at the end of the tunnel he says, “Although the era of wooden boats has come to an end, the era of preserving the craft is just beginning!”
## Our Board

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<td>1</td>
<td>Mr. M. Syeduzzaman</td>
<td>Chairman</td>
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<td>2</td>
<td>Mr. Humayun Kader Chowdhury</td>
<td>Vice-Chairman</td>
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<td>3</td>
<td>Mr. Shamim Ahmed Khan</td>
<td>Treasurer</td>
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<td>Ms. Runa Khan</td>
<td>Secretary</td>
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<td>Mr. Syed Nasim Manzur</td>
<td>Executive Member</td>
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<td>Mr. Syed Afzal Hasan Uddin</td>
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<td>7</td>
<td>Mr. Enayet-e-Rabbi</td>
<td>Executive Member</td>
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M. Syeduzzaman
Chair
Ex-Finance Minister of the Government of the People’s Republic of Bangladesh. He continues to take on a large number of measures to improve the effectiveness of external assistance, to promote the role of the private sector, and to strengthen the government’s anti-poverty efforts.

“
I have seen Friendship’s activities grow rapidly over the past few years. I wish Friendship will keep on expanding its work in future, providing much needed services to those who need it most
”

HQ Chowdhury
Vice-Chair
Chief Consultant of US-based Spatial Education & Research (Asia Pacific Region) and developed science laboratories. Founder Director & the Chief Executive Officer of Plasma Plus.

“Friendship is an organization that works for social welfare. In a society like ours, this kind of organization is much needed
”

Runa Khan
Founder, Secretary and Executive Director
Country chair of Global Dignity, Bangladesh; Member of the Framework Convention on Global Health (FCGH) Advisory Board and Member of BIC Corporate Foundation. Published author and an internationally recognized speaker, received international recognitions and awards-Ashoka, Schwab, IDB and is the only Rolex Laureate from Bangladesh.

Shamim Ahmed Khan
Treasurer
Working to rehabilitate and settle ‘Biharies’ (non-Bangalis) in Bangladesh and goodwill builder for Friendship for many years.

“
I have been working with Friendship for a long time, and the way it has grown over the years is a result of its work ethics and integrity
”

Syed Nasim Manzur
Executive Member
Managing Director of Apex Adelchi Footwear Ltd & Apex Enterprises Ltd. Director of multi corporates and reputable contributor to Bangladesh through his work as a businessman and socially responsible citizen.

“
I have seen Friendship has great acceptability in the society due to their grass-root approach and community attached projects
”

Enayet-e- Rabbi
Executive Member
A keen agriculturist and an active participant in the welfare of his landed community. He has been involved with Friendship for the last several years and is presently involved with Friendship as its well-wisher.

“Seeing the ins and outs of Friendship, and how it has created and maintained strong partnerships with its donors and beneficiaries, I can say that it is a very dependable organization
”

Syed Afzal Hasan Uddin
Executive Member
Enrolled as an Advocate of the High court Division of the supreme court of Bangladesh in 2001 and has worked for the civil Litigation Department of Price Waterhouse in London.

“Friendship’s work with Governance is remarkable. The Char theatres are creating such response that is possible because of the organization’s innovative approach
”
Friendship International

An invaluable source of strength and support for Friendship is its network of friends from around the world. Their continued assistance plays a crucial role in helping Friendship restore the dignity of marginalized communities. Contrary to the popular practice of carrying pre-determined support to the grassroots level, Friendship took the reverse path of raising voices from the community and getting them heard through an international platform so that the needs from the community can be heard directly by the donors and well-wishers and addressed realistically and sustainably. These voices resonate in the generous support extended by passionate individuals who have responded by endorsing, counselling and campaigning for Friendship’s work. Friendship’s International offices are instrumental in ensuring to provide the operations in Bangladesh with significant financial resources and also a growing capacity and network in terms of expertise.

Friendship Luxembourg
- Marc Elvinger, Chair
- Kenneth Hay, Secretary
- Roger Spautz, Treasurer
- Philippe Depoorter, Member
- Elto Elvinger, Member
- Patrick Losch, Member

Friendship Netherlands
- Dorothee ter Kulve, Chair
- Caroline Noordhoek Hegt, Secretary
- Henriëtte Lurvink, Treasurer
- Runa Khan, Member
- Alfred Levi, Member

Friendship France
- William Lebedel, Chair
- Nicolas Depoorter, Secretary
- Marine de Bazelaire, Member
- Marc Elvinger, Member
- Runa Khan, Member
- Benoît Miribel, Member
- Françoise Monard, Member
- Laure Vincotte, Member

Friendship UK
- Kenneth Hay, Chair
- Marc Elvinger, Member
- Princess Marie-Esméralda of Belgium, Member
- Runa Khan, Member
- Jean Peters, Member

Friendship showcases effective climate adaptation solutions at COP21.
Highlights

10th Anniversary Celebration of Friendship Luxembourg

The event held on the occasion of the 10th anniversary celebration of Friendship Luxembourg was honoured by the presence of Her Royal Highness, Grand Duchess of Luxembourg Maria Teresa. With more than 220 invitees, the event showcased a short film titled ‘The Voice Bangladesh’ directed by Vito Labalestra followed by experience-sharing at Friendship by doctors and donors. The event concluded with paying tribute to the Friendship team in Bangladesh.

Following activities have been undertaken as part of the 10 year anniversary:

- Internships for Bangladeshi delegates
- Visit to Ministry of Foreign Affairs
- Presentation at KPMG Luxembourg Foundation
- Fund Raising Workshop at Banque de Luxembourg
- SES (world-leading satellite operator) satellite earth station visit
- Visit to nyuko
- Workshops on Staff Motivation and Management Reporting System at Elvinger, Hoss, Prussen
- Picnic for friends of Friendship from Luxembourg and abroad
- Visit of Luxembourg city
- Celebration in Bangladesh
Friendship showcases effective climate adaptation solutions at COP21

Friendship International hosted an official COP21 side event titled, 'Managing the Human Impacts of Climate Change', at Le Bourget on the 5th of December 2015. The event raised awareness on the important human impacts of climate change and shared the best adaptation measures that already exist to strengthen the resilience for the most climatically vulnerable people. Attracting more than 200 participants, the event also boasted the premiere of a new climate change documentary on Bangladesh by the renowned photographer and founder of GoodPlanet Mr. Yann Arthus Bertrand.

Participation of Friendship UK in Saree Soiree - Charity Event in celebration of International Women’s Day

In celebration of Mother’s Day and International Women’s Day, Friendship UK participated in the Saree Soiree - Charity Event organized by Dr Momotaj Islam and Miss Tia Khanam held on March 6, Sunday 2016 at the Osmani Centre, London. The charity event comprised of several informative and emotive presentations together with an exciting scarf and saree auction which raised considerable funds for two charitable causes, Friendship Bangladesh & Making History. The presentation was addressed by Mr. Kenneth Hay, Chairman of Friendship UK.

Friendship organized a conference on ‘Developing Countries Facing Climate Change’ at College de France

Friendship France organized a conference on ‘Developing Countries Facing Climate Change’ held on April 14, 2016 in College de France, Paris, which is a renowned higher education and research institution. The conference began with an excerpt from the film “Climate Change in Bangladesh” by Yann Arthus Bertrand, featuring Friendship’s adaptation solutions with Bernard de la Villardièr, Producer and Host, Front Line. At the conference, Runa Khan, Founder and Executive Director of Friendship presented Friendship’s adaptation solution for the most climate affected communities of Bangladesh. Among others, Roger GUESNERIE, Holder of the Chair of the College de France 2000-2013 “Economic Theory and Social Organization”, Pierre-André JOUVET, President of the University Paris Enlightenment and Scientific Director of the Chair “Climate Economy” of the Paris-Dauphine University, Jean-Christophe RUFIN, writer, academician and Honorary President of Action against Hunger were also present in the conference.

Fundraising Workshop in Gaibandha

Friendship’s management team, sector representatives and other support departments attended a 2-day Fundraising Workshop from February 29 to March 1 2016 at Friendship Centre, Gaibandha. The workshop was facilitated by Philippe Depoorter, Board Member of Friendship Luxembourg and William Lebedel, Chairman of Friendship France. The workshop was designed to help the Friendship Team to outline a strategic roadmap to support Friendship’s fundraising goals through effective participation. In a context of strong organizational development, the workshop was focused on condensing the different needs of the organization in order to develop an effective fundraising action plan.
Luxembourg hosted a special screening of Yann Arthus-Bertrand’s film ‘Climate Change in Bangladesh’

Friendship Luxembourg organized a special private screening of Yann Arthus-Bertrand’s film ‘Climate Change in Bangladesh’ on the occasion of the COP21 climate conference in Paris. His Royal Highness, the Grand Duke Henri of Luxembourg attended the screening. The film presented both the impact of climate change “here and now” on the population of Bangladesh and the adaptation solution undertaken by Friendship to help the most effected and the unaccountable population. The film screening was followed by an exchange of perspectives on the impact of climate change and the prospects opened by the Paris agreement, in the presence of Marc Bichler, Ambassador for Climate Change, and Claude Turmes, a Luxembourg member of the European Parliament, Group of the Greens, Yann Arthus-Bertrand, photographer, director and environmentalist; and Runa Khan. The event was attended by 500 people.

Strategic Planning Workshop in Dhaka

A 3-day long Strategic Planning Workshops held at Ascott Residence in Dhaka from December 12-15, 2015. The workshop was conducted by Mr Kenneth Hay, Chairman of Friendship UK. The objective of the workshop was to share an annual activity review of 2015 and Friendship’s long-term goals along with the strategic plan for 2016-2018. Mr Marc Elvinger, Chairman, Friendship Luxembourg, Ms Runa Khan, Executive Director, Friendship and the leaders of all the Sectors and Central Services participated in the workshop.
Central Services and Organisational Strengthening

The success of Friendship’s strategy for each sector is dependent upon the essential support of the Central Services. There are 15 Central Services units and the central services are directly in service of implementing the projects.

The objective of Friendship’s organisational strengthening programme is to ensure that the level of essential support from the Central Services meet the needs of the organisation as it grows to reach the goals and objectives targeted in the sectors
The main activities of the Central Services, whose staff work frequently in the field, as well as in the central and regional offices, are:

**Field Operations**
- Guides and assists programme staffs in all aspects of the set-up, implementation and completion of projects
- Builds working relationships with the community, including local government bodies
- Provides crisis management in times of natural or man-made disasters.

**Fleet Management**
- Maintains the hospital ships and equipment in compliance with all maritime regulations, ensures safety of the ship, staff and visitors and take into consideration the preparation for emergencies

**Infrastructure and Development**
- Responsible for the planning, supervision and implementation of all construction work undertaken by Friendship

**Communications**
- Responsible for all aspects of internal and external communications, including:
  - Development and implementation of the Friendship brand
  - Management of the website and other social media platforms

**Monitoring and Research**
- Assesses the overall impact of Friendship’s Sectors over time, and collates and distributes the findings of its assessments to stakeholders
- Coordinates research work relevant to Friendship’s activities and prepares dissemination of relevant reports and presentations
**Procurement and Supply**

- Manages and coordinates the purchasing activity of the organisation with a view to obtaining the required quality of goods on time and at the best available purchase conditions

**Administration**

- Maximises efficiency in administration on all Friendship projects
- Manages and maintains Friendship’s offices and Training Centres including their security
- Manages all fixed assets (including vehicles)
- Manages all required transport arrangements for Friendship personnel, donors, volunteers and guests

**Human Resources & Organizational Development**

- Guides and manages the provision of all Human Resource services to the organisation, including:
  - Recruitment and retention of personnel
  - Training and organisational development
  - Compensation and benefits
  - Employee relations

**Information Technology**

- Manages all aspects of Friendship’s IT infrastructure, including acquisition and maintenance of hardware, internet connectivity, firewalls and security and back-up systems

**Management Information Systems**

- Collects and collates data from the Sectors and Central Service Units and generates reports for the use of Management and other stakeholders
- Develops and maintains certain specialist software
- Designs, develops and implements ICT projects prioritised by Management (currently M-Health and the SATMED projects)
Finance

- Establishes and assures the implementation of appropriate internal financial controls
- Provides instructions for and completes the preparation of budgets and financial reports, including the audited financial statements
- Assures compliance of all financial reports with the appropriate accounting standards
- Advises on the structure and delegation of financial authority for commitments and payments made

Compliance and Legal

- Reviews and advises on legal aspects of all significant contracts and internal policies
- Acts as depository for all internal policies and significant contracts
- Advises Sectors and Central Service Units on matters of compliance with internal policies
- Receives audit reports on compliance matters from Internal Audit and advises on resolution of any related issues
- Coordinates internal confirmations of compliance

Internal Audit

- Plans and implements a comprehensive programme of internal audits covering Friendship’s regular activities and projects, such audits to include verification of compliance with all applicable laws, regulations and internal policies and procedures
- Carries out investigative or special audits as requested by the Executive Director

Government Relations

- Works with state and local government bodies to ensure that all phases of projects (documentation, authorisation, management and completion) are in compliance with applicable regulations and properly managed

Fundraising and Partnership Development

Established in early 2016, works closely with Sectors to:
- Maintain effective communications with existing and potential donors
- Coordinate fundraising activities
- Ensure quality of reporting to donors and partners
Accountability

In order to act visibly, predictably and plausibly to promote participation and accountability, Friendship follows certain rules and regulations in all its activities. Internal Control and Compliance, in its scope, can be described as a process designed to provide assurances regarding the achievements of

- Effectiveness and efficiency of operation
- Reliability of reporting
- Compliance with applicable rules, laws and regulations of the land
Internal Control components

- A controlled environment whereby responsibilities are delegated in a manner where activities are not reliant on just one person but a group of individuals based on their capabilities. Furthermore, decisions and actions taken are cross-checked so that there is no scope for mismanagement or misdirection
- Risk assessment prior to intervention activities
- Activities such as dual signing and dual checking of all documents
- Openness in provision of information and communication within the organization
- Monitoring of all activities

Control activities

- Segregation of functional responsibilities to create a system of checks and balances
- A system of authorization and recording processes to provide reasonable accounting controls over assets, liabilities, revenues and expenditures
- Development of policies and procedures for prescribing and documenting the business and control process, which consists of a well thought-out strategy and are reviewed and adjusted periodically to reflect changes in the organizational and external environments

Control Measures

- Segregation of duties
- Pre-audit system
- Pre-audit system
- Internal Control and Compliance Unit
- External audits by independent auditors
Other Important News and Events

Foreign Ministers of France and Germany visits climate impacted Bangladesh ahead of COP21

Foreign minister of Europe's two of the most powerful countries, France’s Laurent Fabius and Germany’s Frank-Walter Steinmeier, arrived in Dhaka on a whirlwind tour to experience, first-hand the impacts of climate change and how the Bangladeshi people deal with it. They set for a boat trip on the River Bongshi to observe the devastating impacts of rising water levels resulting to floods affecting the lives and livelihoods of thousands of people. The French and the German delegations used two traditional wooden boats during the trip which have been built by expert craftsmen from the Cultural Preservation Sector of Friendship.

Joint European Delegation visits Friendship projects ahead of COP21

Ambassadors and representatives from several European countries along with Delegates from the European Union visited Friendship’s projects in Satkhira to experience, the impacts of climate change first hand in Bangladesh. The delegation attended a discussion with a group of beneficiaries of several Friendship projects, including Water Treatment Plants, Satellite Clinics and the Community Managed Disaster Risk Reduction project. Friendship’s Founder and Executive Director demonstrated and explained Friendship’s holistic approach to development.

Seminar on ‘Towards Paris: Adaptation to Climate Change and Grassroots Experiences’

A seminar was organised by Friendship and PKSF in the capital, Dhaka as a preparatory activity ahead of the UN Climate Summit in Paris later this year. The focus of the seminar was on adaptation and mitigation of the impacts of climate change in Bangladesh. Honorable Secretary, Ministry of ICT Mr. Shyam Sunder Sikder and Honourable Secretary, Ministry of Environment & Forest, Dr. Kamal Uddin Ahmed attended the event as Guests of Honour. Drawing from years of experience of working with remote and climatically volatile communities, Dr. Fazle Rabbi Sadeque Ahmed, Project Coordinator, CCCP, PKSF and Ms. Runa Khan, Founder and Executive Director of Friendship - raised awareness of the realities of global warming and what needs to be done to equip communities to better combat its effects. The goal was to bring the voices of those communities forward to a global audience in the UN Climate Summit 2015 which is to be held later this year.

Runa Khan spoke on Leadership in DIHAD 2016

Runa Khan, Founder and Executive Director of Friendship spoke at a Special Session titled “Leadership, As Important in Humanitarian Aid and Development As Coordination” at the 13th edition of Dubai International Humanitarian Aid & Development Conference & Exhibition, DIHAD 2016 held from 21st March to 23rd March at the Dubai International Convention & Exhibition Centre in Dubai, United Arab Emirates. The theme of this year’s event was innovation in the service of humanitarian aid.

The Convergences World Forum 2015 held from the 7th to 9th of September in Paris gathered 8,000 participants, public figures, decision makers, non-state actors and 300 speakers from around the globe, dedicated to the shared Zero Exclusion, Zero Carbon, Zero Poverty objective. Ms. Runa Khan addressed a session on this forum where she spoke about climate change, sustainability and dignity. She was then asked to deliver the address to the President of France, François Hollande, before his speech.

UN Sustainable Development Solutions Network discussions

On the 26 September 2015 the UN Sustainable Development Solutions Network (SDSN) in New York was held. The agenda of the meeting was to discuss on how the development and humanitarian agendas can be better integrated through the Sustainable Development Goals (SDGs) and to explore opportunities for advancing this integration and whether the SDSN might play a useful role. Runa Khan, Founder and Executive Director, Friendship was invited to attend the discussion by Prof. Jeffrey David Sachs, American economist and Director of The Earth Institute.

Human Rights and Climate Change at Earth to Paris

Earth To Paris is a coalition of partners helping to drive awareness about the connection between people and planet as well as the need for strong climate action hosted an event called “Earth To Paris—Le Hub” a two-day, high-impact, live-streamed summit on 7th and 8th of December in Paris during COP21. At the event, Ms. Runa Khan spoke on the importance of upholding human rights and dignity when it comes to dealing with climate change.

Asia Pacific MedTech Forum in Singapore

Asia Pacific MedTech Forum 2015, the region’s leading event for medical technology professionals was held in Singapore on the 10th and the 11th of December with the theme “Pioneering a Healthy Future Together”. Hosted by the Asia Pacific Medical Technology Association (APACMed), the two-day conference addressed issues driving the industry and how innovation & collaboration are vital to help solve the unmet healthcare needs of people in the Asia Pacific. Friendship’s Founder and Executive Director, Ms. Runa Khan was invited to speak at the event. In her speech, Runa Khan stressed the need for effective collaboration when it comes to delivering quality healthcare to the door steps of the most remote and ultra-poor populations of Bangladesh.
Global Dignity Day observed

Global Dignity Day is the pinnacle of work that is carried out throughout the year to instill Dignity as a core value in all aspects of human life. In Bangladesh, under the support of Friendship, various events are organized to observe Global Dignity Day that was culminated in the month of October 2015, which directly engaged nearly 50,000 people. During the year, the message reached nearly 1.3 million people across the country. A closing ceremony was held at the Krishibid Institution in the capital on the 26th of October 2015. The Honorable State Minister of Finance Mr. M A Mannan, MP graced the occasion as Chief Guest. Mr. Anisul Huq, Honorable Mayor, Dhaka North City Corporation was present at the occasion as the Guest of Honor. Ms. Runa Khan, Country Chair for Global Dignity Bangladesh and Founder and Executive Director of Friendship along with Mr. Henrik Width, Chargé d’Affaires of the Royal Norwegian Embassy in Dhaka, Her Excellency Ms. Sophie Aubert, the Ambassador of France to Bangladesh as well as other notable civil society members and head of organisations were also present. Children from various schools and individuals from the remote and ultra-poor areas were also present at the ceremony to share what dignity means to them.

FTA Sustainability Conference in Brussels

FTA Sustainability Conference was held on 2 June 2016 with an aim to unite hundreds of small and large companies with NGOs, government representatives, academics and think tanks from all over the world to work towards finding solutions to prominent sustainability challenges in factories and farms worldwide. The theme of the conference was "The Power of Collaboration", which took place alongside the FTA Members’ Day on 1 June 2016. Runa Khan was invited as one of the plenary speakers in the event.

Friendship was invited in the 5th IFRC-SRU conference in Germany

The 5th IFRC-SRU conference “Innovative Humanitarian Shelter –tried solutions and new ideas” held in Germany from 3-4 May 2016, where Friendship was invited. Mr Kazi Amdadul Hoque, Head of Education and Disaster Management and Infrastructure Development, represented Friendship from Bangladesh to present as a speaker with his significant experience in the field of humanitarian shelter construction. The objective of the workshop was to discuss what innovation could or should mean for the humanitarian shelter sector, various perspectives on technical improvements for humanitarian shelters, product innovation and many other topics were discussed.

Foundation stone laying ceremony for a multi-purpose cyclone shelter in Patuakhali

A foundation stone laying ceremony was held on the 23rd of August, 2015 to mark the commencement of the construction of a multipurpose cyclone shelter in Kalapara, Patuakhali. Mr. Mohammad Gaus, Divisional Commissioner of Barisal, placed the first cornerstone as the chief guest of the event. Ms. Runa Khan along with other distinguished guests were also present to mark this momentous occasion. This multi-purpose cyclone shelter has been specifically designed not only to provide a safe space but also to be an integrated part of the communities by functioning as a clinic cum primary school during times when there is no threat of an impending natural disaster.

Photography workshop

A two-day long photography workshop organized by Friendship Communications team from 9 to 10 May 2016 to provide a comprehensive understanding of camera’s functions in an effort to improve participant’s photography skills. The workshop was held at the Friendship Center in Gaibandha and was attended by programme officers and field-level officers. A total of 26 participants took part in the workshop which concluded with an experience sharing session. The workshop was moderated by Senior Manager of Friendship Communications Abdus Sabur Chowdhury while the training was conducted by Head of Cultural Preservation of Friendship Syed Wasama Doja, Communications Officer of Friendship Suman Ghosh and an External trainer.
Financial Report
AUDITORS’ REPORT

We have audited the accompanying Financial Statements of the Organization “Friendship” which comprise Consolidated Statement of Financial Position as on as at 30 June 2016 with related Consolidated Statement of Comprehensive Income and Consolidated Receipts and Payments Statement together with Notes thereto for the year then ended.

The preparation of these financial statements is the responsibility of the management of the Organization. Our responsibility is to express an independent opinion on these financial statements based on our audit.

We have conducted our audit in accordance with the Bangladesh Standards on Auditing (BSA). These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates and judgments made by the management, as well as evaluating the overall presentation of financial statements. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements prepared in accordance with Bangladesh Financial Reporting Standards (BFRS), give a true and fair view of state of Organization’s affairs as of 30 June 2016 and of the results of its operations for the year then ended and comply with other applicable laws and regulations;

We also report that:

1) we have obtained all the information and explanations to the best of our knowledge and belief necessary for the purpose of our audit and made due verification thereof;

2) the Organization has maintained the books of accounts as per requirement so far as appeared from our examination and

3) the Consolidated Statement of Financial Position, Consolidated Statement of Comprehensive Income and Consolidated Receipts and Payments Statement are in agreement with the books of account.

Dhaka, 15 October 2016

Atik Khaled Chowdhury
Chartered Accountants
## Consolidated Statement of Financial Position As at 30 June 2016

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Notes</th>
<th>2016 TAKA</th>
<th>2015 TAKA</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Property &amp; Assets</strong></td>
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<tr>
<td>Non-current Assets</td>
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<td><strong>Current Assets</strong></td>
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<td><strong>Total Taka</strong></td>
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<td>376,064,350</td>
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<td><strong>Fund and Liabilities</strong></td>
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<td><strong>Current Liabilities</strong></td>
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<td></td>
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<td>Donations and Grants Received in Advance</td>
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<td>Total Taka</td>
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</tbody>
</table>

Executive Director  
Dated: Dhaka, 15 October 2016

The annexed notes 1-16 form an integral part of these Financial Statements.

Director  
Signed in term of our report of even date

Asif Khaled Chowdhury  
Chartered Accountants
### Consolidated Statement of Comprehensive Income For the year ended 30 June 2016

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Notes</th>
<th>2016 Taka</th>
<th>2015 Taka</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
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<td><strong>Total Income</strong></td>
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<tr>
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<td></td>
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<td>Utilities</td>
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<tr>
<td>Local Conveyance</td>
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<tr>
<td>Travel Per diem</td>
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<td>Telephone &amp; Internet</td>
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<td>Fuel &amp; Oil</td>
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<td>Repair &amp; Maintenance</td>
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<td>Recruitment</td>
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<tr>
<td>Hospital Construction</td>
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<td>Survey, Monitoring &amp; Evaluation</td>
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<tr>
<td>Training, Meeting &amp; Workshop</td>
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<tr>
<td>Renewal of Licence &amp; Registration</td>
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<td>Direct Project Cost</td>
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<td>Professional Fees</td>
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<td>Depreciation</td>
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<td>Other Costs</td>
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<td><strong>Total Expenditure</strong></td>
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<td>579,013,697</td>
<td>521,032,865</td>
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</tbody>
</table>

Executive Director  
Dated: Dhaka, 15 October 2016

The annexed notes 1-17 form an integral part of these Financial Statements.

Director  
Signed in term of our report of even date

Atik Khaled Chowdhury  
Chartered Accountants

Friendship Annual Report 2016
## Consolidated Receipts and Payments Statement For the year ended 30 June 2016

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Notes</th>
<th>2016 TAKA</th>
<th>2015 TAKA</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Receipts</strong></td>
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<tr>
<td>Opening Balance</td>
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<tr>
<td>Cash In hand</td>
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<tr>
<td>Cash In Banks</td>
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<td>Sale of Vehicle</td>
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<tr>
<td>Local Conveyance</td>
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<td>Travel Perdiem</td>
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<td>10,934,400</td>
<td>11,295,249</td>
</tr>
<tr>
<td>Printing &amp; Stationery</td>
<td></td>
<td>1,521,376</td>
<td>1,375,830</td>
</tr>
<tr>
<td>Telephone &amp; Internet</td>
<td></td>
<td>3,436,215</td>
<td>3,123,099</td>
</tr>
<tr>
<td>Office Maintenance</td>
<td></td>
<td>3,789,422</td>
<td>1,307,882</td>
</tr>
<tr>
<td>Fuel &amp; Oil</td>
<td></td>
<td>18,669,868</td>
<td>14,117,172</td>
</tr>
<tr>
<td>Repairs &amp; Maintenance</td>
<td></td>
<td>5,262,435</td>
<td>8,610,651</td>
</tr>
</tbody>
</table>

The annexed notes 1-17 form an integral part of these financial statements.
<table>
<thead>
<tr>
<th>Activity</th>
<th>Amount 1</th>
<th>Amount 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recruitment</td>
<td>46,004</td>
<td>17,021</td>
</tr>
<tr>
<td>Hospital Construction</td>
<td>39,091,981</td>
<td>36,984,863</td>
</tr>
<tr>
<td>Survey, Monitoring &amp; Evaluation</td>
<td>3,498,349</td>
<td>1,933,712</td>
</tr>
<tr>
<td>Training, Meeting &amp; Workshop</td>
<td>37,332,553</td>
<td>29,449,924</td>
</tr>
<tr>
<td>Renewal of license &amp; registration</td>
<td>562,054</td>
<td>151,107</td>
</tr>
<tr>
<td>Project Direct Cost</td>
<td>144,518,027</td>
<td>117,773,701</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>1,879,506</td>
<td>4,036,277</td>
</tr>
<tr>
<td>Bank Charges</td>
<td>388,826</td>
<td>268,041</td>
</tr>
<tr>
<td>Admin Overhead</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other Costs</td>
<td>9,273,731</td>
<td>6,339,424</td>
</tr>
<tr>
<td><strong>Sub-Total</strong></td>
<td><strong>509,813,033</strong></td>
<td><strong>456,562,685</strong></td>
</tr>
<tr>
<td>Fixed Assets Purchased</td>
<td>4</td>
<td>1,923,168</td>
</tr>
<tr>
<td>Loans and Advances</td>
<td>145,277,361</td>
<td>292,639,694</td>
</tr>
<tr>
<td>Payable to Suppliers Paid</td>
<td>1,554,471</td>
<td>-</td>
</tr>
<tr>
<td>Provisional Expenses</td>
<td>11</td>
<td>13,594,133</td>
</tr>
<tr>
<td>Accrued Expenses</td>
<td>12</td>
<td>35,394,056</td>
</tr>
<tr>
<td>Other Liabilities</td>
<td>13</td>
<td>7,305,296</td>
</tr>
<tr>
<td><strong>Sub-Total</strong></td>
<td><strong>205,048,484</strong></td>
<td><strong>309,149,051</strong></td>
</tr>
</tbody>
</table>

**Closing Balance**

<table>
<thead>
<tr>
<th>Activity</th>
<th>Amount 1</th>
<th>Amount 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash in hand</td>
<td>586,519</td>
<td>801,435</td>
</tr>
<tr>
<td>Cash at Banks</td>
<td>6</td>
<td>89,019,705</td>
</tr>
<tr>
<td><strong>Sub-Total</strong></td>
<td><strong>89,606,224</strong></td>
<td><strong>139,317,488</strong></td>
</tr>
</tbody>
</table>

**Total Taka**

<table>
<thead>
<tr>
<th>Amount 1</th>
<th>Amount 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>804,467,741</td>
<td>905,029,224</td>
</tr>
</tbody>
</table>

The annexed notes 1-17 form an integral part of these financial Statements.

Executive Director
Dated: Dhaka, 15 October 2016

Director
Signed in term of our report of even date

Atik Khaled Chowdhury
Chartered Accountants
Yearwise Friendship Beneficiary Growth

Sectorwise Fund allocation

Yearly Budget